### Translation

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# **Summary of Consolidated Financial Results** for the Three Months Ended March 31, 2025 (Based on Japanese GAAP)

May 15, 2025

Aoyama Zaisan Networks Co., Ltd. Company name:

Stock exchange listing: Tokyo

8929 Stock code: URL https://www.azn.co.jp/

Masazumi Hasumi Representative: President

Corporate Finance Division Inquiries:

Seiichi Ishikawa TEL 03-6439-5800 Finance Department General Manager

Scheduled date to commence dividend payments: Preparation of supplementary material on financial results: Yes Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the three months ended March 31, 2025 (from January 1, 2025 to March 31, 2025)

#### (1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended March 31, 2025	11,513	23.8	759	(8.8)	687	(17.7)	397	(34.6)
Three months ended March 31, 2024	9,301	27.1	832	78.2	834	78.9	608	108.7

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended March 31, 2025	16.61	16.60
Three months ended March 31, 2024	25.01	25.00

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	27,453	9,609	34.8	398.78
As of December 31, 2024	22,392	9,816	43.6	408.17

#### 2. Cash dividends

		Annual dividends per share					
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
Year ended December 31, 2024	_	18.00	_	28.00	46.00		
Year ending December 31, 2025	_						
Year ending December 31, 2025 (Forecast)		20.00	-	31.00	51.00		

3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	47,000	3.0	3,850	9.8	3,650	4.9	2,450	0.9	102.31

#### 4. Notes

(1) Significant changes in the scope of consolidation during the three months ended March 31, 2025: No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

### (4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

07,659 shares A	As of December 31, 2024	2.	5,103,459 shares
59,690 shares A	As of December 31, 2024	i	1,159,690 shares
ve from the begin	nning of the fiscal year)		_
45,647 shares 7	Three months ended March 31, 2024	2	4,331,613 shares
	59,690 shares ve from the begi	As of December 31, 2024  59,690 shares As of December 31, 2024  ve from the beginning of the fiscal year)  45,647 shares Three months ended March 31, 2024	59,690 shares As of December 31, 2024 ve from the beginning of the fiscal year)

# Quarterly consolidated financial statements Consolidated balance sheets

(Millions of yen)

		(Willions of yell)
	As of December 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	13,082	12,783
Accounts receivable - trade	484	454
Real estate for sale	1,192	6,813
Other inventories	22	27
Other	641	733
Allowance for doubtful accounts	(8)	(8)
Total current assets	15,415	20,803
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	245	265
Land	1	1
Other, net	81	81
Total property, plant and equipment	328	348
Intangible assets		
Goodwill	2,922	2,848
Software	171	144
Other	21	20
Total intangible assets	3,115	3,013
Investments and other assets		
Investment securities	2,845	2,697
Shares of subsidiaries and associates	40	40
Deferred tax assets	253	158
Other	394	391
Total investments and other assets	3,533	3,287
Total non-current assets	6,977	6,649
Total assets	22,392	27,453

Total shareholders' equity 9,475 9,207  Accumulated other comprehensive income  Valuation difference on available-for-sale securities 350 383		As of December 31, 2024	As of March 31, 2025
Accounts payable - trade         378         307           Short-term borrowings         200         4,100           Current portion of long-term borrowings         1,976         2,476           Current portion of bonds payable         20         20           Income taxes payable         486         213           Accounts payable - other         1,411         647           Provision for bonuses         -         376           Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,381           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         1,259         1,262           Total liabilities         1,259         1,262           Total liabilities         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113	Liabilities		
Short-term borrowings         200         4,100           Current portion of long-term borrowings         1,976         2,476           Current portion of bonds payable         20         20           Income taxes payable         486         213           Accounts payable - other         1,411         647           Provision for bonuses         -         376           Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         70         60           Long-term borrowings         3,704         5,473           Long-term borrowings         3,704         5,473           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Sharecapital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         1,27	Current liabilities		
Current portion of long-term borrowings         1,976         2,476           Current portion of bonds payable         20         20           Income taxes payable         486         213           Accounts payable - other         1,411         647           Provision for bonuses         -         376           Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         70         60           Long-term borrowings         3,704         5,473           Long-term borrowings         3,032         3,381           Long-term leasehold and guarantee deposits received         3,032         3,381           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets           Share capital         1,259         1,262           Capital surplus         2,811         2,803           Retained earnings         8,113         7,840           Total shar	Accounts payable - trade	378	307
Current portion of bonds payable         20         20           Income taxes payable         486         213           Accounts payable - other         1,411         647           Provision for bonuses         -         376           Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         70         60           Bonds payable         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,381           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         16,870         8,962           Total liabilities         12,575         17,843           Net assets         Share capital         1,259         1,262           Capital liabilities         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         1,1,978         1,1978           Total shareholders' equity         9,475	Short-term borrowings	200	4,100
Income taxes payable         486         213           Accounts payable - other         1,411         647           Provision for bonuses         -         376           Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,381           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         6,870         8,962           Total surplus         2,081         2,083           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         1,50         383	Current portion of long-term borrowings	1,976	2,476
Accounts payable - other         1,411         647           Provision for bonuses         -         376           Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         -         60           Bonds payable         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,881           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Valuation difference on av	Current portion of bonds payable	20	20
Provision for bonuses         -         376           Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         70         60           Bonds payable         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,381           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total inon-current liabilities         6,870         8,962           Total liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Share capital         1,259         1,262           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350	Income taxes payable	486	213
Other         1,232         738           Total current liabilities         5,705         8,880           Non-current liabilities         8         8           Bonds payable         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,881           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         12,575         17,843           Net assets         12,575         17,843           Net assets         12,575         17,843           Net assets         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         1,978           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         350         383           Foreign currency transla	Accounts payable - other	1,411	647
Total current liabilities         5,705         8,880           Non-current liabilities         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,381           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets           Shareholders' equity         2,081         2,083           Retained earnings         8,113         7,840           Teasury shares         (1,978)         1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33	Provision for bonuses	_	376
Non-current liabilities         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,881           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609 <td>Other</td> <td>1,232</td> <td>738</td>	Other	1,232	738
Bonds payable         70         60           Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,811           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Valuation difference on available-for-sale securities         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33	Total current liabilities	5,705	8,880
Long-term borrowings         3,704         5,473           Long-term leasehold and guarantee deposits received         3,032         3,881           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Non-current liabilities		
Long-term leasehold and guarantee deposits received         3,032         3,381           Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Bonds payable	70	60
Long-term accounts payable - other         43         41           Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Shareholders' equity         5           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Long-term borrowings	3,704	5,473
Deferred tax liabilities         16         2           Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Shareholders' equity           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Long-term leasehold and guarantee deposits received	3,032	3,381
Other         3         2           Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Shareholders' equity           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Long-term accounts payable - other	43	41
Total non-current liabilities         6,870         8,962           Total liabilities         12,575         17,843           Net assets         Shareholders' equity           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Deferred tax liabilities	16	2
Total liabilities         12,575         17,843           Net assets         Shareholders' equity         30,200         1,259         1,262	Other	3	2
Net assets           Shareholders' equity           Share capital         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Total non-current liabilities	6,870	8,962
Shareholders' equity         1,259         1,262           Capital surplus         2,081         2,083           Retained earnings         8,113         7,840           Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Total liabilities	12,575	17,843
Share capital       1,259       1,262         Capital surplus       2,081       2,083         Retained earnings       8,113       7,840         Treasury shares       (1,978)       (1,978)         Total shareholders' equity       9,475       9,207         Accumulated other comprehensive income       350       383         Foreign currency translation adjustment       (53)       (41)         Total accumulated other comprehensive income       297       342         Share acquisition rights       28       26         Non-controlling interests       15       33         Total net assets       9,816       9,609	Net assets		
Capital surplus       2,081       2,083         Retained earnings       8,113       7,840         Treasury shares       (1,978)       (1,978)         Total shareholders' equity       9,475       9,207         Accumulated other comprehensive income       350       383         Foreign currency translation adjustment       (53)       (41)         Total accumulated other comprehensive income       297       342         Share acquisition rights       28       26         Non-controlling interests       15       33         Total net assets       9,816       9,609	Shareholders' equity		
Retained earnings       8,113       7,840         Treasury shares       (1,978)       (1,978)         Total shareholders' equity       9,475       9,207         Accumulated other comprehensive income       350       383         Foreign currency translation adjustment       (53)       (41)         Total accumulated other comprehensive income       297       342         Share acquisition rights       28       26         Non-controlling interests       15       33         Total net assets       9,816       9,609	Share capital	1,259	1,262
Treasury shares         (1,978)         (1,978)           Total shareholders' equity         9,475         9,207           Accumulated other comprehensive income         350         383           Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Capital surplus	2,081	2,083
Total shareholders' equity  Accumulated other comprehensive income  Valuation difference on available-for-sale securities  Foreign currency translation adjustment  Total accumulated other comprehensive income  Share acquisition rights  Non-controlling interests  Total net assets  9,816  9,207  9,207  9,207  348  350  383  (41)  251  261  371  372  373  374  375  375  376  377  377  377  378  378  379  379  379	Retained earnings	8,113	7,840
Accumulated other comprehensive income  Valuation difference on available-for-sale securities  Foreign currency translation adjustment  Total accumulated other comprehensive income  Share acquisition rights  Non-controlling interests  Total net assets  350 383 (41) 297 342 Share acquisition rights  28 26 Non-controlling interests  15 33 Total net assets	Treasury shares	(1,978)	(1,978)
Valuation difference on available-for-sale securities350383Foreign currency translation adjustment(53)(41)Total accumulated other comprehensive income297342Share acquisition rights2826Non-controlling interests1533Total net assets9,8169,609	Total shareholders' equity	9,475	9,207
Foreign currency translation adjustment         (53)         (41)           Total accumulated other comprehensive income         297         342           Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Accumulated other comprehensive income		
Total accumulated other comprehensive income297342Share acquisition rights2826Non-controlling interests1533Total net assets9,8169,609	Valuation difference on available-for-sale securities	350	383
Share acquisition rights         28         26           Non-controlling interests         15         33           Total net assets         9,816         9,609	Foreign currency translation adjustment	(53)	(41)
Non-controlling interests         15         33           Total net assets         9,816         9,609	Total accumulated other comprehensive income	297	342
Non-controlling interests         15         33           Total net assets         9,816         9,609	Share acquisition rights	28	26
Total net assets 9,816 9,609		15	33
Total liabilities and net assets 22,392 27,453	Total net assets	9,816	9,609
	Total liabilities and net assets	22,392	27,453

# Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

## **Consolidated statements of income (cumulative)**

		(Millions of yen)
	Three months ended	Three months ended
	March 31, 2024	March 31, 2025
Net sales	9,301	11,513
Cost of sales	7,680	9,690
Gross profit	1,620	1,823
Selling, general and administrative expenses	787	1,063
Operating profit	832	759
Non-operating income		
Interest income	2	8
Foreign exchange gains	22	_
Other	1	3
Total non-operating income	27	12
Non-operating expenses		
Interest expenses	19	24
Commission expenses	5	23
Foreign exchange losses	_	36
Other	0	0
Total non-operating expenses	25	84
Ordinary profit	834	687
Extraordinary losses		
Loss on retirement of non-current assets	-	1
Total extraordinary losses	<del>-</del>	1
Profit before income taxes	834	686
Income taxes - current	127	210
Income taxes - deferred	99	60
Total income taxes	227	270
Profit	607	415
Profit (loss) attributable to non-controlling interests	(1)	17
Profit attributable to owners of parent	608	397

## Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	(William of yell)
Three months ended	Three months ended
March 31, 2024	March 31, 2025
607	415
61	32
(7)	12
54	44
661	460
662	442
(1)	17
(1)	17
	March 31, 2024  607  61  (7)  54  661